

2025 Report – Fighting Against Forced Labour and Child Labour in Supply Chain Act

Introduction

This document constitutes the Annual Report (the “**Report**”) pursuant to section 11(1) of the *Fighting Against Forced Labour and Child Labour in Supply Chain Act* (the “**Supply Chain Act**” or the “**Act**”) and is filed on behalf of the following entities each a member of the Compagnie de Saint-Gobain corporate group (“**Saint-Gobain**”):

- Agway Metals Inc. (“**Agway**”);
- Bailey-Hunt Limited (“**Bailey-Hunt**”);
- Bailey Metal Products Limited (“**Bailey Products**”);
- Bailey Metal Processing Limited (“**Bailey Processing**”);
- Building Products of Canada Corp. (“**BP**”);
- CertainTeed Canada, Inc. (“**CT Canada**”);
- CertainTeed LLC (“**CT**”);
- GCP Canada Inc. (“**GCP Canada**”);
- Kaycan Ltée/Ltd. (“**Kaycan**”);
- KP Building Products Ltd. (“**KP**”);
- Saint-Gobain Adfors America, Inc. (“**SG Adfor**”);
- Saint-Gobain Canada Inc. (“**SG Canada**”);
- Saint-Gobain Ceramics & Plastics Inc. (“**SG Ceramics**”); and
- Sage Electrochromics, Inc. (“**Sage**”)

(each a “**Reporting Entity**” and collectively, the “**Reporting Entities**”, “we”, “us” or “our”) covering the financial year ended December 31, 2025 (the “**Reporting Period**”).

This Report contains forward-looking information and should be read in conjunction with the cautionary statement on forward-looking statements contained in Saint-Gobain’s public disclosure documents.

Forced labour and child labour are contrary to our purpose, vision and values. We do not tolerate forced labour and child labour in our organization or in those of our suppliers and subcontractors. We hold ourselves to the highest standards and expect employees, contract workers and directors of each Reporting Entity and subsidiaries of each Reporting Entity to act with integrity and to comply at all times with the letter and spirit of the laws, regulations and rules applicable to each Reporting Entity in the jurisdictions where we operate and in particular with respect to the Act. If instances arise where these expectations are not met, we will strive to respond in an appropriate manner.

Steps Taken to Prevent and Reduce Risks of Forced Labour and Child Labour

This statement outlines the policies and procedures we have in place and the steps taken by us in Canada during the Reporting Period to reduce the risk that forced labour and child labour is used at any step of the production of goods in Canada or elsewhere by us or of goods imported into Canada by us or third parties supplying us.

We use a [Suppliers Charter](#) to obtain the commitment of our suppliers on a series of key themes dealing with: (i) respect for the right to development; (ii) employee rights; (iii) occupational health and safety; (iv) legal compliance and environment commitment, including on the avoidance of the use of forced labour and child labour.

Its signature is an essential condition for obtaining a commercial partnership with Saint-Gobain and it is mandatory for suppliers representing more than €100,000 of spend. By signing the Suppliers Charter, suppliers and subcontractors undertake not to resort in any way, shape or form, either directly or through their own subcontractors or suppliers to forced or mandatory labour and to child labour.

In addition, our buyers agree to our [Purchasers Charter](#), in which they commit to principles of behaviour and business rules which include making sure that suppliers proposing their services to us must satisfactorily address environment and health & safety (“EHS”) requirements in their proposals starting with relevant legal requirements.

During the Reporting Period, within the scope of our corporate social responsibility (“CSR”) risk analysis process, further described in this Report, we have conducted internal analysis of risks of forced and child labour within Saint-Gobain’s activities and supply chains and developed and implemented an action plan for addressing forced labour and child labour. The on-site and digital audits, further described in this Report, ensure appropriate monitoring of our suppliers.

Saint-Gobain is an equal opportunity employer. We utilize a global applicant tracking system where all of our career opportunities are posted and external candidates voluntarily apply to positions which ensures that all workers are recruited willingly. To ensure no individual below the legal age to work in their jurisdiction is employed by Saint-Gobain, we validate personal information, including the date of birth, upon hire.

All new Canadian employees complete a mandatory training course called “Principles of Conduct and Action” and sign a code of conduct upon new hire. Refresher training also occurs throughout their career.

Our structure, operations and supply chains

All of the Reporting Entities covered by this Annual Report are either corporations or limited liability companies. Agway, based in Brampton (ON), Bailey-Hunt and Bailey Products, both based in Concord (ON), and Bailey Processing, based in Burlington (ON) are incorporated under the Business Corporations Act (Ontario). BP, based in Montreal, Canada, is incorporated under the Companies Act (Nova Scotia). CT Canada, based in Mississauga, Canada and GCP Canada, based in Ajax, Canada are incorporated under the Business Corporations Act (Ontario). Kaycan and KP, both based in Pointe Claire, Canada, and SG Canada, based in Plattsville, Canada, are incorporated under the Canada Business Corporations Act. CT, based in Malvern, Pennsylvania (USA) is a limited liability company existing pursuant to the Delaware Limited Liability Company Act, Sage based in Faribault, Minnesota (USA) is a corporation incorporated under the New Jersey Business Corporation Act, SG Adfor is based in Amherst, New York (USA) and is a corporation incorporated under the New York Business Corporation Law and SG Ceramics is based in Malvern, Pennsylvania (USA) is a corporation existing under the Delaware General Corporation Law.

The Reporting Entities design, produce and distribute solutions that are found everywhere in our homes and our daily lives – individual, collective and non-residential buildings, transport, infrastructure – as well as in many industrial applications. These solutions provide Reporting Entities’ customers with benefits in terms of performance and sustainability, while meeting the challenges that shape the future of the economy and society. Today, the Reporting Entities and Saint-Gobain already cover most of the applications for renovation as well as for new construction, and in particular sustainable construction: light gauge steel products, interior systems (partition, insulation, ceilings and floor coverings), exterior systems (façades, decking, glazing, roofing solutions and waterproofing) for traditional as well as light construction – as products or systems

that can be preassembled or prefabricated – and the distribution of products, solutions and services for construction and housing. The Reporting Entities’ high-performance solutions, for their part, help meet the market’s growing needs on issues such as the decarbonization of construction processes, sustainable mobility and sustainable industry.

Saint-Gobain operates in 80 countries with over 162,000 employees. In Canada, the Reporting Entities employ approximately 3,767 employees.

Purchasing is carried out at two different levels in our supply chain:

- Direct manufacturing purchases such as raw materials and packaging, and
- Indirect manufacturing purchases such as waste management.

Policies, due diligence and controls

All purchasing activity across our supply chains is based on a common framework, Saint-Gobain’s responsible purchasing program, which aims to manage and reduce environmental, social and societal risks associated with our supply chains including forced labour and child labour. It is a direct extension of our code of ethics, [the Principles of Conduct and Action](#), and is built around two pillars; [the Purchasers Charter](#) and [the Suppliers Charter](#), which are all currently available on our website.

We abide by the following policies currently available on our website in all purchasing activity;

- [Human Rights Policy](#); and
- [Anticorruption Policy](#).

We have been a signatory to the United Nations Global Compact since 2003, committed to respect the ten principles including Principle 4: the elimination of all forms of forced and compulsory labour. These are aligned to the Group’s [Principles of Conduct and Action](#) (the “**Principles**”) which are the Group’s code of ethical conduct that explicitly include workers health, safety and employment rights. The Principles govern the activities of all management teams and employees in the exercise of their professional responsibilities, regardless of the country involved. These Principles help us achieve responsible and sustainable growth, in accordance with Saint-Gobain’s long-term strategy.

Reporting Entities must scrupulously ensure that employees’ rights are respected. They must promote an active dialogue with their employees. In addition, and without limitation, they must respect the following rules, even if not provided for by applicable local law : they must refrain from any form of recourse to forced labour, compulsory labour or child labour whether directly or indirectly or through subcontractors when the latter are working on a Saint-Gobain site; and they must refrain from any form of discrimination with respect to their employees, whether in the recruitment process, at hiring, or during or at the end of the employment relationship.

The Group’s Principles specifically refer to, and are informed by International Labour Organization conventions, in particular the conventions on fundamental labour rights ensuring the promotion of fundamental values such as “abolishing forced or compulsory labour”, Organization for Economic Co-operation and Development guidelines, and the International Bill of Human Rights.

Where the international standards provided in the International Labour Organization’s 1948 and 1958 conventions on fundamental labour rights differ from national laws or local norms, we respect local regulations while working to apply international human rights standards as comprehensively as possible.

Risk Assessment Methodology and Results of Assessment

Forced labour and child labour risks in our supply chain are identified through our responsible purchasing program which is made up of four main steps:



To the best of our knowledge, this CSR risk analysis process helps to identify poor or non-existent management policies which can be indicators of the risk of forced labour and child labour within our supply chain. The on-site audits performed as part of the CSR evaluation may also raise suspicions of forced labour or child labour or identify a risk of exploitation.

For certain types of goods and services, the prevalence of this risk increases for suppliers and subcontractors located further down the supply chains. Understanding the risk for these indirect suppliers over which we have little control and visibility is complex and difficult and is likely to require certain additional measures that we may decide to implement in the future.

We recognize that our CSR risk analysis process is an ongoing process subject to refinement and improvement. Each year we review our risk analysis process and try to eliminate possible gaps in our analysis. This process is regularly validated with third party experts in CSR program evaluation.

Suppliers deemed to have a high risk through our CSR evaluation tool will be invited to undertake a CSR evaluation through our dedicated evaluation tool which produces ratings and detailed scorecards through an evidence-based evaluation to understand a suppliers CSR performance. This evaluation is adapted to reflect the business categories and takes into account relevant industry certifications in 150 countries and is aligned with global standards like the United Nations Global Compact. The areas evaluated through this digital audit are; environment, labour and human rights including presence of forced labour and child labour, and ethics and sustainable procurement.

After completion of this evaluation, we categorize our suppliers using the following guidelines:

CATEGORY	VALIDITY	EXPECTED ACTION	NEXT STEPS
HIGH RISK	0 months	6 months to implement a Corrective Action Plan	Mandatory within 6 months: External on-site audit After this, reduce to medium risk or delist
MEDIUM RISK	12 months	12 months to implement a Corrective Action Plan	After 12 months: External on-site audit recommended/on-site audit/new assessment based on score
UNDER CONTROL	24 months	Recommendation to implement a Corrective Action Plan	After 24 months: New assessment or on-site audit
OPPORTUNITIES	36 months	Considered as Recommended Suppliers	After 36 months: New assessment or on-site audit

Depending on the level of risk identified, the validity period of the evaluation is determined and where required a corrective action plan is implemented, and if necessary, an on-site audit is carried out. Saint-Gobain’s approach is to work with the supplier to improve their CSR performance.

Our contract templates include standard contractual terms highlighting and addressing modern slavery issues and concerns, as well as to require those we do business with to take reasonable steps to identify and address risks of forced and child labour practices in their operations and supply chains.

Risks of forced labour and child labour in our operations and supply chains

During the Reporting Period, to the best of our knowledge, we have not identified risks of forced labour and child labour in our operations and supply chains. Our risk assessment process is reviewed annually with the goal of identifying possible gaps in our assessment.

Remedial Action Taken during the Reporting Period

Since we have not identified any forced labour or child labour in our activities and supply chains during the Reporting Period, we have not taken any remediation measures.

Our remediation processes

Our “Speak Up Policy” contains an alert system which is open to all: employees of Saint-Gobain, temporary workers, and subcontractors, but also stakeholders such as individuals, suppliers, clients, unions, NGOs or public bodies. This system is operated through a highly secure platform and can be used to report (including anonymously) breaches of our code of ethics, [the Principles of Conduct and Action](#), of the law and of the Saint-Gobain internal group policies, procedures, and commitments. For example, alerts could tackle human rights including (in particular and not exhaustively) non-discrimination, forced and child labour, and corruption, anti-trust and anti-competitive practices, freedom of association and collective bargaining issues.

Alerts issued in good faith are systematically investigated by a dedicated group of Saint-Gobain employees who have been specially trained in the matter and are bound by enhanced confidentiality obligations.

Saint-Gobain is committed to protecting whistleblowers who acted in good faith via: no disciplinary action; no legal proceedings; and no retaliation.

In addition, we have a dedicated Canadian Confidential Hotline which is available to all of Saint-Gobain's stakeholders (customers, suppliers, trade unions, authorities, etc.) and allow them to report breaches of the law, our Principles of Conduct and Action, or other internal policies, in confidentiality through a secure online system. Workers in each plant operated by Saint-Gobain are educated on the existence of the hotline and the number is displayed or communicated clearly to them.

All reports through this system are processed and investigated as applicable, and appropriate measures are taken when justified. An annual report on incidents involving forced or mandatory labour is published in our Registration Document.

In respect of Canadian government guidelines, Saint-Gobain employs individuals classified as migrant workers. We adhere to all applicable labour laws and regulations concerning the employment of migrant workers, ensuring fair treatment, appropriate compensation, and a safe working environment for all employees.

Our remediation actions for the loss of income to the most vulnerable families that results from any measure taken to eliminate forced labour and child labour from our operations and supply chains

We have not identified any loss of income to vulnerable families resulting from measures taken to eliminate the use of forced labour or child labour in our activities and supply chains during the Reporting Period.

Our training

Understanding and complying with the code of ethics is a condition of working at any Reporting Entity, and employees and contract workers must complete the code of ethics training course and acknowledgment annually. We leverage this mandatory annual course to train all employees and applicable contract workers to look for indicators of possible violations of human rights. Each Reporting Entity works to identify, investigate and report potential cases of forced labour and child labour as a predicate offence.

People at every level at Saint-Gobain are individually responsible for applying Saint-Gobain's Principles. Each management level – company, business unit and region – carries its own responsibility for ensuring that these Principles are applied.

The regions must report regularly to the general management of Saint-Gobain on how the Principles are being applied. In order to promote these Principles across Saint-Gobain, the general management is committed to implement awareness and training programs and to decide on appropriate methods to verify compliance with these Principles.

Assessing our effectiveness

We intend to continue to assess and refine key performance indicators to measure our success in operationalizing the commitments and continuously improve our approach to human rights. The effectiveness of a Reporting Entity's industry-specific due diligence process is regularly evaluated

to confirm it remains current and aligned with business activities, regulatory developments, industry standards and best practices. By doing so, each Reporting Entity adheres to all applicable laws and regulatory requirements in the jurisdictions in which we operate, including guidance on risk related to forced labour and child labour.

We conduct ongoing screening of all suppliers, which allows us to baseline a supplier's risk profile and subsequently flag and assess any activities that would violate our Supplier Code. We discuss any instances where corrective actions are required with the supplier and track these issues from beginning to completion. No instances were raised for review during the Reporting Period, and there were no forced labour or child labour incidents related to our suppliers identified through our supplier monitoring procedures.

To assess the effectiveness of our approach to CSR risks, we consider input from relevant internal and external stakeholders, including investors, clients, civil society and community representatives.

Our consultation and governance process

In preparing this Annual Report, each Reporting Entity engaged other entities it owns or controls. It also consulted with key areas of our organization to prepare this Annual Report, including Procurement, Finance, Human Resources, the Legal Department and our external legal counsel. These teams operate across our enterprise, including across the subsidiaries to which this Annual Report applies. This consultation process has supported our enterprise-wide approach to forced labour and child labour.

Approval

This Annual Report was approved by the governing body of each Reporting Entity on May 29, 2026 under subsection 11(4)(b)(i) of the Act.

Conclusion

Each Reporting Entity remains committed to preventing forced labour and child labour from taking place in our businesses and in our supply chains. We will continue to review our policies, procedures and practices periodically to determine any enhancements we can make to help prevent forced labour and child labour and any other forms of human rights abuse.

Attestation

In accordance with the requirements of the Act, and in particular section 11 thereof, I, the undersigned, hereby attest that I have reviewed the information contained in the report for the entities listed below. Based on my knowledge, and after having exercised reasonable due diligence, I attest that the information in this report is true, accurate and complete in all material respects for the purposes of the Act, for the reporting year listed above. I make the above attestation in my capacity as a director of each of Agway, Bailey-Hunt, Bailey Products, Bailey Processing, Building Products of Canada Corp., CertainTeed Canada, Inc., GCP Canada, Inc., Kaycan Ltée/Ltd., KP Building Products Ltd., and Saint-Gobain Canada Inc. for and on behalf of the respective Board of Directors and not in my personal capacity.

[SIGNATURE PAGE FOLLOWS]

Dated this 29th day of May, 2026

Agway Metals Inc.



Jean-Claude Lasserre, Director
I have the authority to bind Agway Metals Inc.

Bailey-Hunt Limited



Jean-Claude Lasserre, Director
I have the authority to bind Bailey-Hunt Limited

Bailey Metal Products Limited



Jean-Claude Lasserre, Director
I have the authority to bind Bailey Metal Products Limited

Bailey Metal Processing Limited



Jean-Claude Lasserre, Director
I have the authority to bind Bailey Metal Processing Limited

Building Products of Canada Corp.



Jean-Claude Lasserre, Director
I have the authority to bind Building Products of Canada Corp.

CertainTeed Canada, Inc.



Jean-Claude Lasserre, Director
I have the authority to bind CertainTeed Canada, Inc.

GCP Canada, Inc.



Jean-Claude Lasserre, Director
I have the authority to bind GCP Canada, Inc.

Kaycan Ltée/Ltd.



Jean-Claude Lasserre, Director
I have the authority to bind Kaycan Ltd./Ltée

KP Building Products Ltd.



Jean-Claude Lasserre, Director
I have the authority to bind KP Building Products Ltd.

Saint-Gobain Canada Inc.

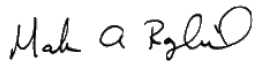


Jean-Claude Lasserre, Director
I have the authority to bind Saint-Gobain Canada, Inc.

In accordance with the requirements of the Act, and in particular section 11 thereof, I, the undersigned, hereby attest that I have reviewed the information contained in the report for the entities listed below. Based on my knowledge, and after having exercised reasonable due diligence, I attest that the information in this report is true, accurate and complete in all material respects for the purposes of the Act, for the reporting year listed above. I make the above attestation in my capacity as a manager of CertainTeed LLC for and on behalf of the Board of Managers of CertainTeed LLC and as a director of Sage Electrochromics, Inc. on behalf of the Board of Directors and not in my personal capacity.

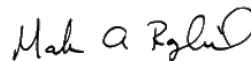
Dated this 29th day of May, 2026

CertainTeed LLC



Mark A. Rayfield, Manager
I have authority to bind CertainTeed LLC

Sage Electrochromics, Inc.

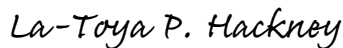


Mark A. Rayfield, Director
I have authority to bind Sage
Electrochromics, Inc.

In accordance with the requirements of the Act, and in particular section 11 thereof, I, the undersigned, hereby attest that I have reviewed the information contained in the report for the entities listed below. Based on my knowledge, and after having exercised reasonable due diligence, I attest that the information in this report is true, accurate and complete in all material respects for the purposes of the Act, for the reporting year listed above. I make the above attestation in my capacity as a director of Saint-Gobain Ceramics & Plastics Inc. and Saint-Gobain Adfors America, Inc. for and on behalf of the respective Board of Directors and not in my personal capacity.

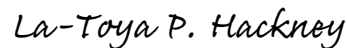
Dated this 29th day of May, 2026

Saint-Gobain Ceramics & Plastics Inc.



La-Toya Hackney, Director
I have authority to bind Saint-Gobain
Ceramics & Plastics Inc.

Saint-Gobain Adfors America, Inc.



La-Toya Hackney, Director
I have authority to bind Saint-Gobain Adfors
America, Inc.